

535 Insights



Merrimack County - New Hampshire



WHERE Merrimack County - New Hampshire

WHAT

535 Insights quantifies economic opportunity for American workers and families for all 20,000+ municipalities, counties, congressional districts, states and across a variety of measures. For each datapoint, you can see how a chosen geography fares in comparison to the rest of the country, ranked by desirability. Each page includes written analysis that explains the datapoints within a broader policy context.

WHY

Financial security and the opportunity to build wealth and rise up the income ladder is the foundation of the American Dream.

Learn how **Merrimack County - New Hampshire** fares in core areas of wealth and economic security.

Top 41%
AVERAGE



11%

Chance to become high-income with low-income parents¹

Top 16%
FAR ABOVE AVERAGE
High confidence estimate



\$305K

Median household net worth²

Top 8%
FAR ABOVE AVERAGE



\$48.4K

Median earnings for population without a college degree³

15 out of 50
BELOW AVERAGE
New England Division estimate



41%

Share of working-age adults with \$0 retirement savings (division level)⁴



Housing Supply

By increasing supply, affordability, and access to homeownership, we can help build strong communities where families thrive.



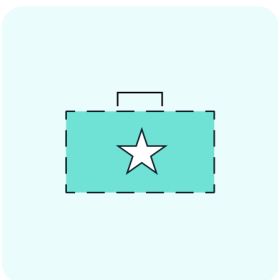
Renter Wealth

By creating opportunities for renters to build wealth where they live, we can help reduce the opportunity cost of renting and strengthen neighborhoods.



Employee Ownership

By expanding employee ownership through ESOPs, we can create generational wealth for American workers while enhancing U.S. competitiveness.



Job Quality

By expanding and improving workplace benefits, we can build good jobs that help workers thrive and communities prosper.

Merrimack County - New Hampshire faces housing supply and affordability challenges. This is contributing to unsustainable financial burdens for families and creates barriers to economic opportunity.

Bottom 22%
ABOVE AVERAGE

↗

3.8x

Median home value to median household income⁵

Top 2%
FAR BELOW AVERAGE

↓

8

Foreclosures per 100,000 mortgage holders⁶

Top 0%
FAR BELOW AVERAGE

↓

0%

Residents living in high-poverty areas⁷

Bottom 44%
AVERAGE

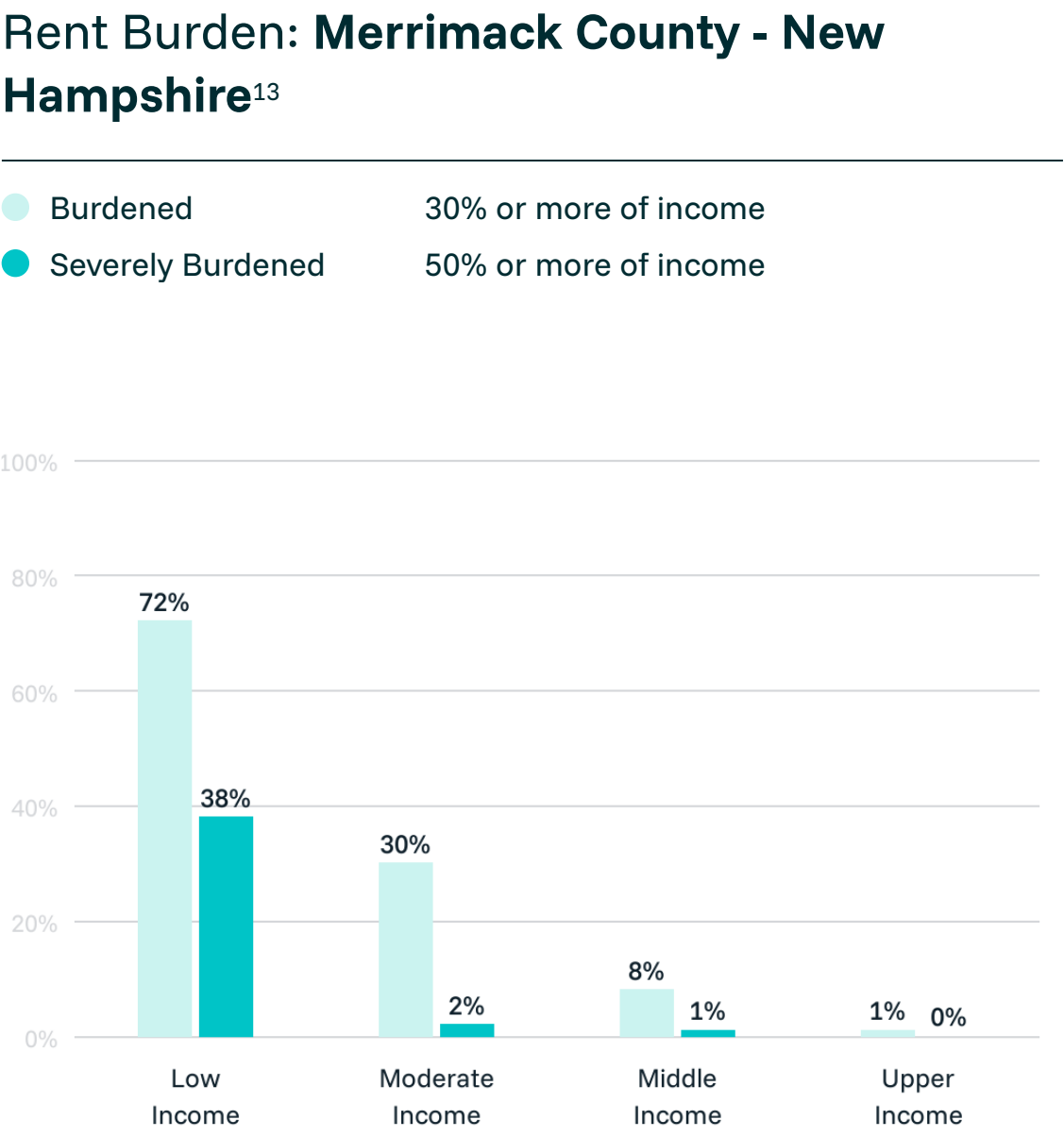
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8%

Housing units built since 2010⁸

The United States is 4 million homes short of meeting national demand, a shortfall that almost doubled over the past decade. New Hampshire has a shortfall of 26,292 units.⁹ This undersupply contributes to rising housing costs which force working-class families to spend an unsustainable portion of their income on rent, increasing eviction risk and pushing many households into neighborhoods with high poverty rates.¹⁰ Research demonstrates that concentrated poverty poses obstacles to children's ability to access economic mobility.¹¹ Housing cost burdens are also rising for middle-class families, making the American Dream of homeownership increasingly unattainable—narrowing pathways for families to build wealth.

Of the over \$200 billion invested annually in housing, only a fraction supports projects affordable for working-class families.¹² Innovative models capable of significantly boosting the supply of affordable housing exist but struggle to attract capital to scale. New policies, programs and financing tools are needed to redirect private capital into projects that promote financial stability and homeownership, and help build strong, resilient communities.



Bottom 11%
FAR ABOVE AVERAGE

↑

\$1360

Median rent¹⁴

Bottom 12%
FAR ABOVE AVERAGE

↑

\$367K

Median home value¹⁵

Bottom 44%
AVERAGE

→

74%

Homeownership rate¹⁶

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Housing Supply & Access

Merrimack County - New Hampshire faces growing pressures that leave many renters with too little room to save, overcome setbacks, and build a financial foundation for their futures. These conditions can prevent households from achieving upward mobility, putting homeownership out of reach for most renters.

7 out of 50
BELOW AVERAGE
New England Division estimate



30.2x

net worth of family owning vs.
renting (division level)¹⁷

2 out of 50
FAR ABOVE AVERAGE
New England Division estimate



\$20.6K

median renter net worth
(division level)¹⁸

Bottom 49%
AVERAGE



45%

of renters are burdened by
housing costs¹⁹

Bottom 46%
AVERAGE



19%

of renters are severely
burdened by housing costs²⁰

Renter wealth is a critical but often overlooked driver of household financial stability. High rent burdens and poverty rates leave many households with little room to absorb financial shocks or invest in their futures. Higher renter churn may reflect instability, displacement, or rapidly changing local housing markets; while higher overcrowding can signal that affordability pressures are forcing renters into housing that does not adequately meet their needs. Median renter household net worth in the U.S. is less than \$10,000 and represents a small fraction of the typical owner household net worth,²¹ underscoring how difficult it can be for renters to build long-term financial security, through homeownership or otherwise. Roughly two-thirds of all renting households today do not believe they could ever become homeowners.²²

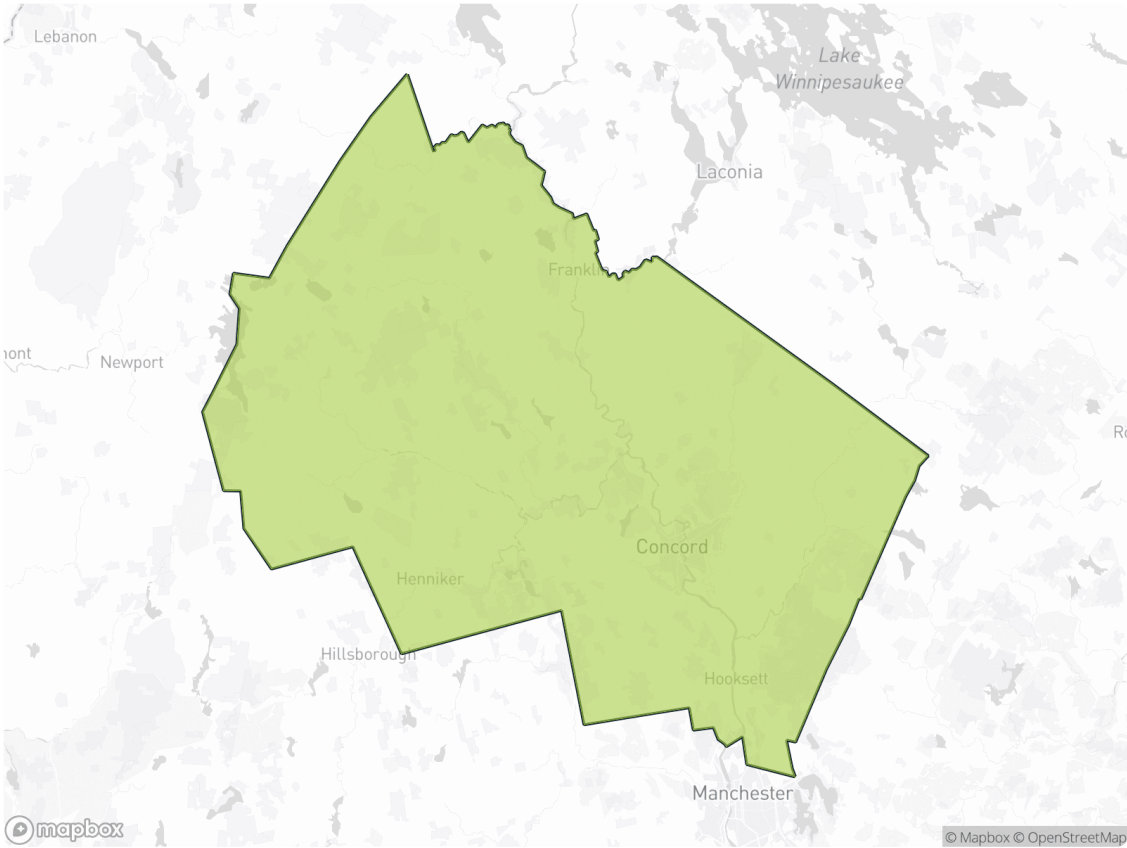
The Renter Wealth Index developed by Lafayette Square Institute helps identify where these pressures are most acute. By combining multiple indicators of renter financial stress, housing instability, affordability, and housing quality, the index highlights places where targeted renter wealth initiatives could have an outsized impact on economic mobility. New policies, programs, and financing tools are needed to support approaches that help renters build savings, reduce short-term financial precarity, and create stronger pathways to long-term financial security, enabling every family to thrive.

Renter Wealth Index: Merrimack County - New Hampshire²³

Rating: 3.1

High Renter Wealth

Low High



Top 12%
FAR BELOW AVERAGE



12%

of renters live below the
poverty line²⁴

Bottom 27%
BELOW AVERAGE



6%

of renters moved within
county in the last year²⁵

Bottom 49%
AVERAGE



3%

of renters live in overcrowded
situations²⁶

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Renter Wealth



Merrimack County - New Hampshire faces a wave of retiring business owners preparing to sell over the next 5-10 years, while too many workers are unprepared for retirement. Employee ownership is a proven succession option that preserves local jobs, strengthens U.S. competitiveness, and builds retirement security.

Top 45%
AVERAGE →

52%

of businesses have an owner
aged 55 or older²⁷

Top 10%
FAR ABOVE AVERAGE ↑

122

manufacturing firms with
owners over 55²⁸

Top 12%
FAR ABOVE AVERAGE ↑
High confidence estimate

61%

of workers have access to a
retirement plan at work²⁹

15 out of 50
BELOW AVERAGE ↘
New England Division estimate

41%

of working-age adults have no
retirement savings (division
level)³⁰

Without a policy strategy to address business succession, we risk the loss of American businesses and their local jobs. Too often, the sale of a business to an out-of-state or foreign buyer results in the loss of local jobs and investment. With many businesses in critical industries, e.g., those with implications for national and economic security, facing the challenges of business succession,³¹ promoting employee ownership can be part of a broader competition framework to maintain our leadership in strategic sectors while investing in American workers.

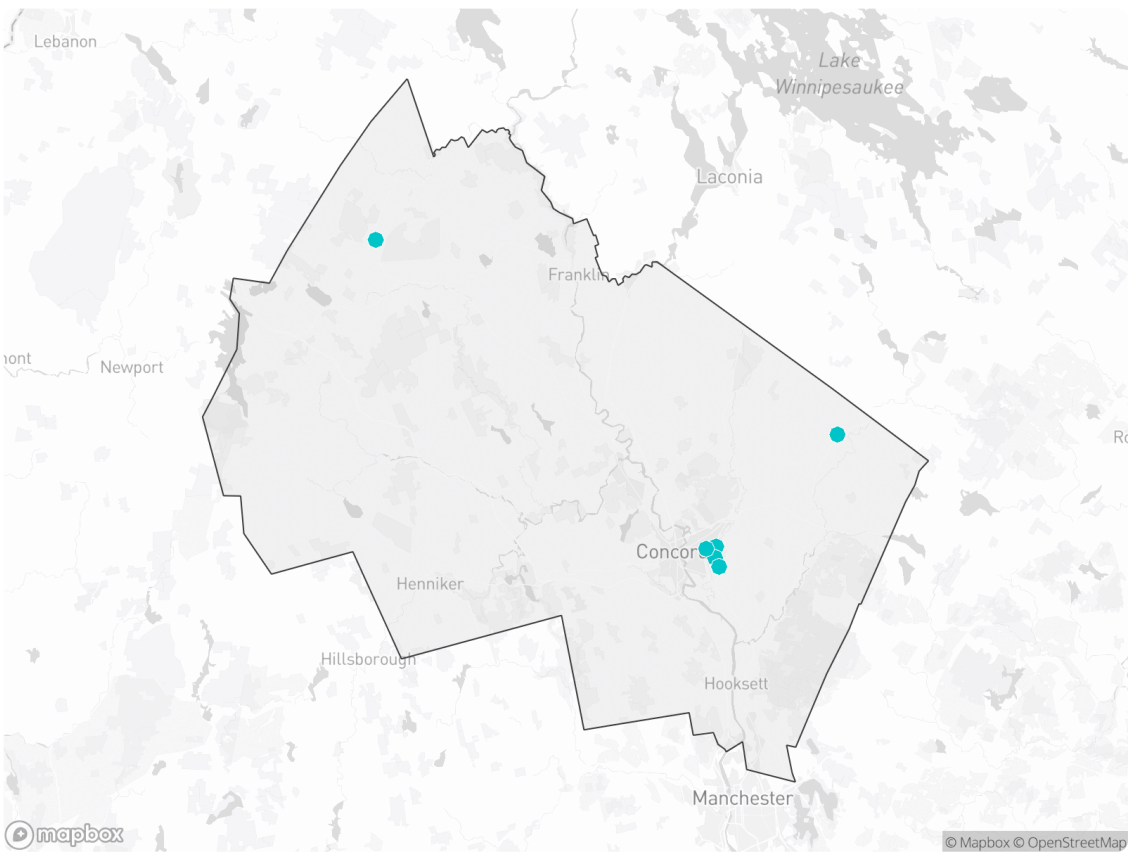
What is an ESOP? An Employee Stock Ownership Plan (ESOP) is both a retirement plan and corporate finance vehicle that allows retiring business owners to sell their business to employees. Employees do not pay for their shares, employee ownership is instead an incremental benefit on top of wages and benefits. ESOPs have been demonstrated to create over 2.5 times more retirement wealth for workers, in addition to superior pay and benefits, compared to traditional companies.³² Employee-owned businesses have also been shown to innovate more frequently and exhibit greater resilience during an economic downturn.³³

As baby boomers prepare to retire and sell their businesses, ESOPs can play an important role in maintaining domestic ownership and productive capacity across manufacturing and other strategic sectors, a win-win for U.S. economic security and for American workers across the country.

Privately Held ESOP Companies in Merrimack County - New Hampshire³⁴

Total shown on the map

6



Top 7%
FAR ABOVE AVERAGE ↑

6

privately held ESOP
companies³⁴

Top 17%
FAR ABOVE AVERAGE ↑

366

employee owners in local
ESOP companies³⁵

Top 16%
FAR ABOVE AVERAGE ↑

\$133K

average ESOP balance per
employee³⁶

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Employee Ownership



Merrimack County - New Hampshire faces gaps in access to workplace benefits, leaving too many workers without health coverage or retirement savings. These gaps drive economic insecurity and limit workers' ability to build savings for the future.

Top 26%
BELOW AVERAGE



6%

full-time workers without health insurance³⁷

Bottom 23%
ABOVE AVERAGE



13%

childcare costs as a share of median family income³⁸

Top 23%
BELOW AVERAGE

High confidence estimate



23%

residents unable to cover a \$2,000 emergency³⁹

Top 21%
ABOVE AVERAGE



65%

labor force participation⁴⁰

Too many workers lack access to benefits that make work secure and sustainable. Across the country, employer-sponsored benefits like health insurance and retirement savings are out of reach for millions of working people. Gaps in access to these benefits lead to rising rates of medical debt, student loan default, and underinsurance. These effects are even more pronounced among lower income workers who are 3-4 times less likely to participate in medical and retirement benefits.⁴¹

The growing benefits gap leaves working families vulnerable to economic insecurity, with limited tools to build savings and assets. As a result, many workers make tradeoffs between immediate needs and long-term financial stability. The workplace benefits gap is particularly acute for small and medium-sized businesses, which employ 46 percent of the private American workforce.⁴² These small and mid-sized employers often face challenges in navigating the cost, complexity, and suitability of available benefit options for their employees.

Strong worker benefits drive economic growth. Businesses that offer competitive benefits keep workers longer and see better performance. Workers with access to health coverage, retirement savings, and childcare are less burdened by financial stress and able to invest in their futures. The whole economy benefits from a more stable and productive workforce.

Living Wage in Merrimack County - New Hampshire
⁴³

Medium confidence estimate

Rank: Top 16%

	1 Adult	1 Adult 1 Child	2 Adults 1 Child	2 Adults 2 Children
Living Wage	\$23.48	\$42.98	\$39.73	\$43.93
Median Wage	\$22.41	\$22.41	\$44.81	\$44.81
Annual Difference	-\$2,230.81	-\$42,790.81	\$10,576.78	\$1,840.78

By annual difference for one adult, assuming a full-time 2080 hours worked per year, 2024 data, see footnote for details.

Top 11%
FAR BELOW AVERAGE



7%

residents aged 65+ in poverty⁴⁴

Top 23%
BELOW AVERAGE



2%

residents with medical debt in collections⁴⁵

Bottom 11%
FAR ABOVE AVERAGE



17%

residents with student loan debt⁴⁶

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Job Quality



Lafayette Square Institute is a nonprofit policy and data analytics platform committed to aligning private capital with the public interest. Through deep bipartisan relationships, innovative finance tools, and data analysis we mobilize investment in the people and places that need it.

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30. See (4). Share of working-age adults with \$0 retirement savings.

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46. See (45). Student loan debt.

All data sourced and managed with the support of Potomac X Lafayette Square.

LSI Imputation Methods

All sub-national metrics labeled as estimates are produced with LSI imputation methods built on [Geocorr 2022](#): Geographic Correspondence Engine (Missouri Census Data Center), mapping 2020 Counties and 2010 PUMAs to Congressional Districts of the 119th Congress, weighted by population.

LSI PUMA to Congressional District and County Imputation Method. Applies to the Urban Institute Financial Health and Wealth Dashboard metrics (median household net worth, mortgage foreclosure, retirement plan access, and emergency savings). PUMA-level values are allocated to Congressional Districts using 2010 PUMA-to-119th-CD population-allocation factors, and to Counties using PUMA-to-county population-allocation factors. Where no single county captures at least 50 percent of a PUMA's population, the state-level estimate is substituted for the county value.

LSI County to Congressional District Imputation Method. Applies to county-level sources (childcare prices, medical debt, student loan debt, and the living-wage estimate). County-level values are allocated to Congressional Districts using 2020 county-to-119th-CD population-allocation factors.

Confidence — High. Districts where at least 75% of the population comes from counties or PUMAs that contribute at least 80% of their population to the district, and the largest county or PUMA contribution is at least 85%.

Confidence — Medium. Districts where either at least 40% of the population comes from well-aligned counties or PUMAs (contributing at least 80% of their population), or the largest county or PUMA contribution is at least 60% with fewer than 4 poorly aligned counties or 3 poorly aligned PUMAs (contributing <50% of their population).

Confidence — Lower. All remaining districts with lower alignment.

Use County Data. Districts where at least 85% of the district population comes from a single county that contributes less than 80% of its population to the district (for example, Los Angeles County, which spans 17 districts).

*Note on jam values for medians in the Census:

For some median variables, the Census limits the range of possible values between two numbers. These variables include personal and household income (\$2,500 - \$250,000), home value (\$10,000 - \$2,000,000), and rent (\$100 - \$3500). Any values that fall outside of these ranges are placed in bins. For example, a median household income value of \$260,000 will be expressed as \$250,001, while a median home value of \$9,000 will be expressed as \$9,999. To learn more, read the Census's [technical documentation](#).

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